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# The added value of information

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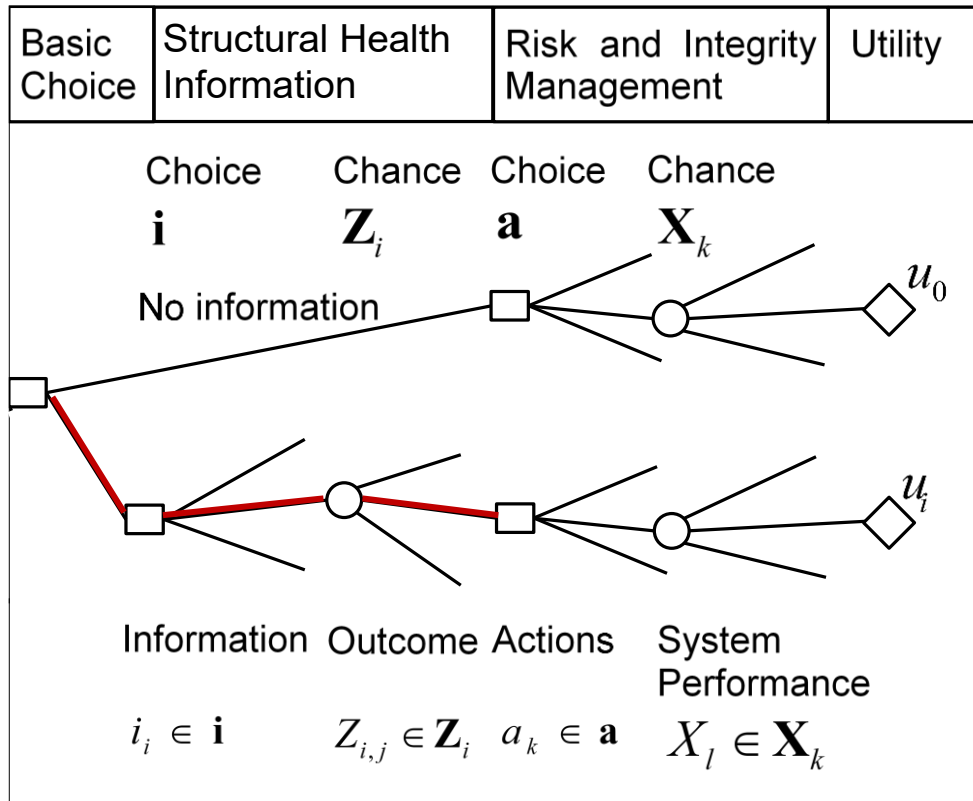
PROF. DR. SEBASTIAN THÖNS, LUND UNIVERSITY



# Contents: The added value of information

- 1) Introduction: Detection theory, Decision theory, Bayes risk and interrelations
- 2) Value of structural health information
- 3) Actual research: Decision support for innovation and service life extension

# Value of Structural Health Information

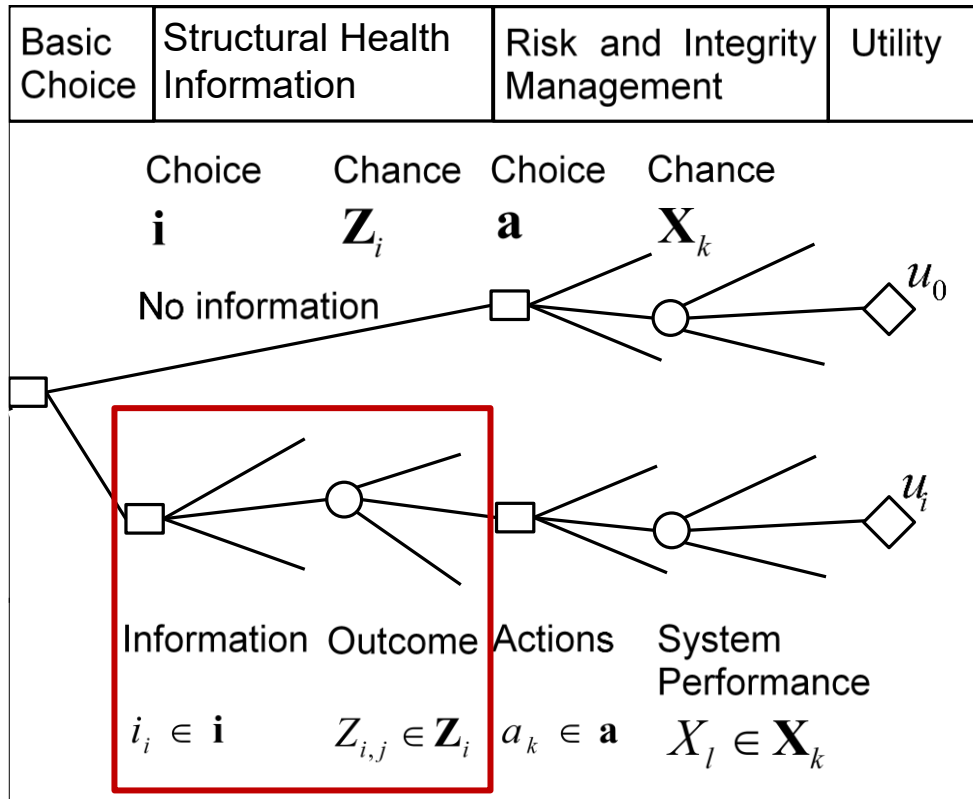


How to calculate? Quantification of the maximum expected value of utility with and without SHI.

$$V_{PI} = U_{PIPA} - U_{PA}$$

- Objective function
  - Maximisation of the expected value of the utility
  
- Decision variables
  - SHI strategies and parameters
  - Risk and integrity management strategies

# Value of Structural Health Information

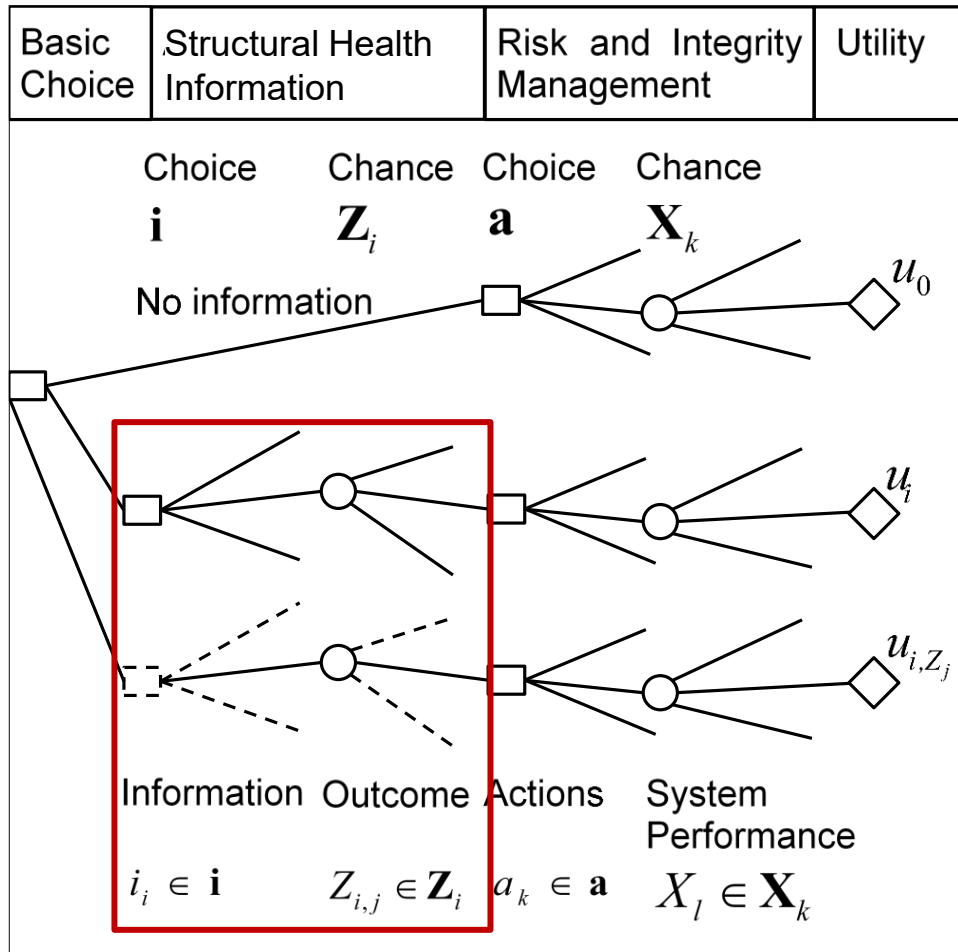


Structural health information is information with relevance for the decisions influencing a technical system performance and utility. SHI are modelled by type, precision and cost.

Classification in relation to the technical system:

- (1) **Direct** measurement of structural system model parameter or **indirect** event probability information
- (2) Technical **system space** (e.g. constituent, subsystem, system)
- (3) **Temporal period** within a structural system life cycle period (e.g. discrete, periodically, continuous).

# Value of Structural Health Information




Structural Health Information models are developed for:

- Inspections
- Damage detection
- Monitoring
- Load testing information
- Destructive and non-destructive testing

Formulations for pre-posterior and posterior updating of the component and system performance.



# System performance analysis

Information model		Action model		System and utility model		Analysis type
Choice Information $i_i$	Chance Outcomes $Z_{i,j}$	Choice Actions $a_k$	Chance Implementation $Y_{k,m}$	Chance System states $X_l$	Chance Utility $U(\dots)$	
						SP A

Function for system performance analysis (SP A):

$$U_{SP} = E_{X_l} [U(X_l)]$$

Thöns, S., C. Caprani, M. H. Faber, D. M. Frangopol, P. Gardoni, P. F. Giordano, D. Honfi, L. Iannacone, M. S. Khan, J. Köhler, S. Kim, N. de Koker, M. P. Limongelli, S. Miraglia, J. S. Nielsen, M. Pandey and C. Viljoen (2025). On information value and decision analyses. Structural Safety 113: 102481. DOI:

<https://doi.org/10.1016/j.strusafe.2024.102481>

Thöns, S. (2024). On the derivation of the delta formulation for decision value. Structural Safety 109: 102466. DOI: <https://doi.org/10.1016/j.strusafe.2024.102466>

# Bayesian decision analysis: Decision trees and objective functions

Information model		Action model		System and utility model		Analysis type
Choice Information	Chance Outcomes	Choice Actions	Chance Implementation	Chance System states	Chance Utility	
$i_i$	$Z_{i,j}$	$a_k$	$Y_{k,m}$	$X_l$	$U(\dots)$	PA DA

Objective function for predicted action decision analysis (PA DA):

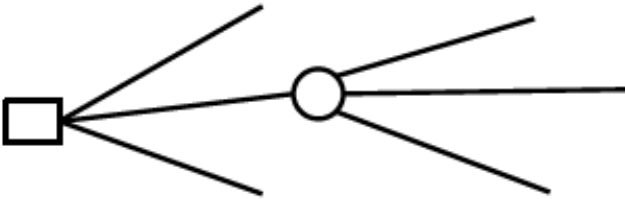
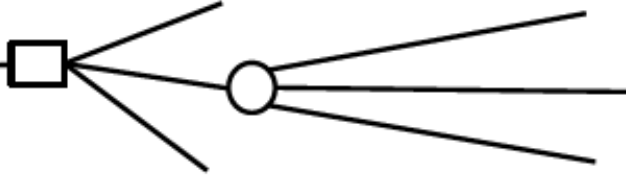

$$U_{PA} = \max_{a_k} E_{Y_{k,m}} \left[ E_{X_l(a_k, Y_{k,m})} \left[ U(X_l, a_k, Y_{k,m}) - E[C(a_k)] \right] \right]$$

Thöns, S., C. Caprani, M. H. Faber, D. M. Frangopol, P. Gardoni, P. F. Giordano, D. Honfi, L. Iannacone, M. S. Khan, J. Köhler, S. Kim, N. de Koker, M. P. Limongelli, S. Miraglia, J. S. Nielsen, M. Pandey and C. Viljoen (2025). On information value and decision analyses. *Structural Safety* 113: 102481. DOI: <https://doi.org/10.1016/j.strusafe.2024.102481>

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Choice Information $i_i$	Chance Outcomes $Z_{i,j}$	Choice Actions $a_k$	Chance Implementation $Y_{k,m}$	Chance System states $X_l$	Chance Utility $U(\dots)$	
						PIPA DA

Objective function for predicted information and predicted action decision analysis (PIPA DA):

$$U_{PIPA} = \max_{i_i, a_k} E_{X_l(Y_{k,m}, a_k)} \left[ E_{Y_{k,m}} \left[ E_{Z_{i,j}|X_l(Y_{k,m}, a_k)} \left[ U(X_l, Y_{k,m}, a_k) - E[C(a_k)] \right] \right] - E[C(i_i)] \right]$$

Thöns, S., C. Caprani, M. H. Faber, D. M. Frangopol, P. Gardoni, P. F. Giordano, D. Honfi, L. Iannacone, M. S. Khan, J. Köhler, S. Kim, N. de Koker, M. P. Limongelli, S. Miraglia, J. S. Nielsen, M. Pandey and C. Viljoen (2025). On information value and decision analyses. *Structural Safety* 113: 102481. DOI: <https://doi.org/10.1016/j.strusafe.2024.102481>

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# Information value metrics

$$V_{PI} = U_{PIPA} - U_{PA}$$

Value of information (difference)

$$\bar{V}_{PI/U_{PA}} = (U_{PIPA} - U_{PA}) / U_{PA}$$

- Value of information scaled with predicted action decision analysis

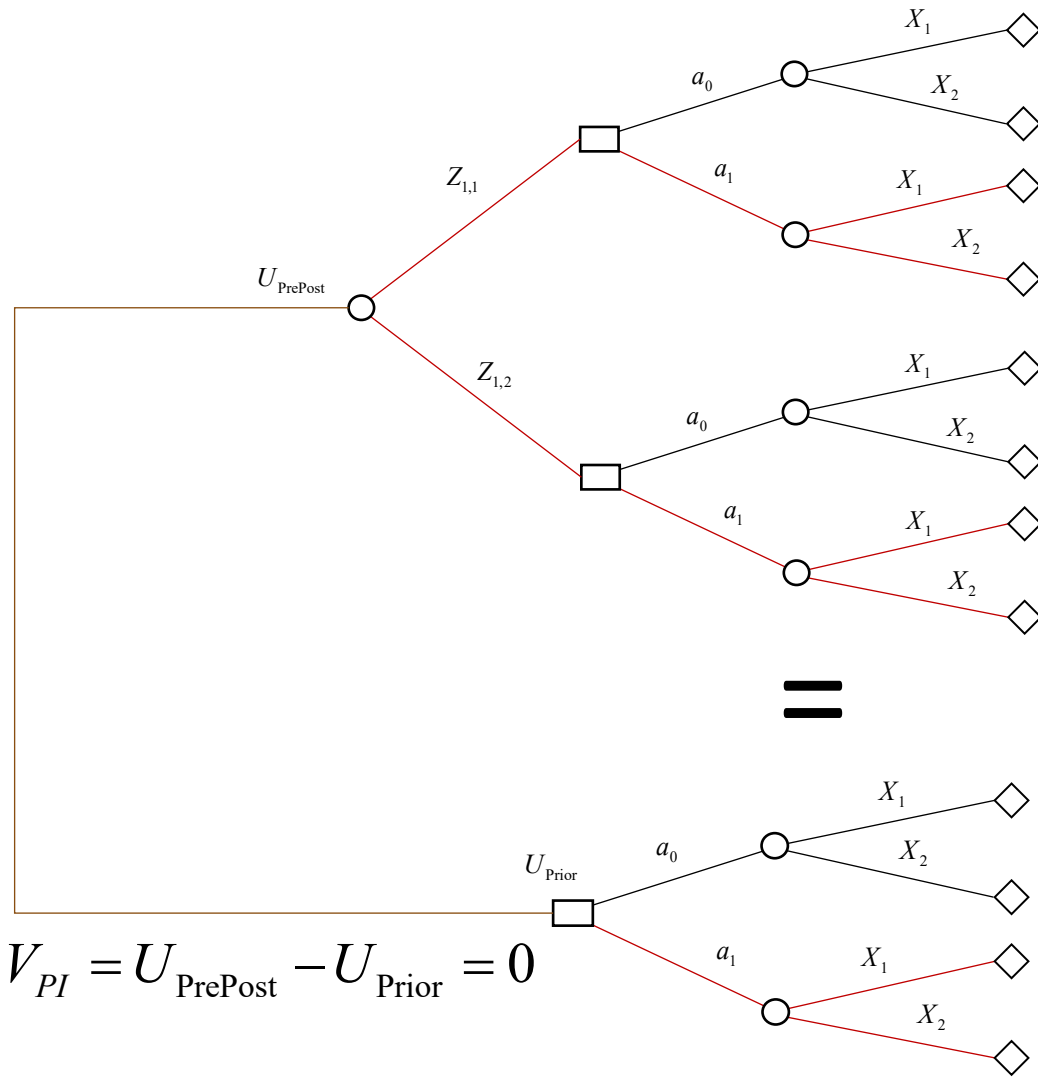
$$\bar{V}_{PI/U_{SP}} = (U_{PIPA} - U_{PA}) / U_{SP}$$

- Value of information scaled with system performance analysis

$$\bar{V}_{PI/c(i)} = (U_{PIPA} - U_{PA}) / C(i)$$

- Value of information scaled with predicted action decision analysis

# What happens if the action does not change for different information outcomes?



Objective function for pre-posterior decision analysis:

$$U_{PrePost} = \max_{i, a_k} \sum_{Z_{i,j}} \sum_{X_l} u(a_k, X_l) \cdot P(X_l | Z_{i,j}) \cdot P(Z_{i,j})$$

If the utility is constant, we can take the utility out of the sum:

$$U_{PrePost} = \max_{i, a_k} \sum_{X_l} u(a_k, X_l) \sum_{Z_{i,j}} P(X_l | Z_{i,j}) \cdot P(Z_{i,j})$$

We remember the total probability theorem:

$$\sum_{Z_{i,j}} P(X_l | Z_{i,j}) \cdot P(Z_{i,j}) = P(X_l)$$

$$U_{PrePost} = \max_{a_k} \sum_{X_l} u(a_k, X_l) \cdot P(X_l) = U_{Prior}$$

The pre-posterior decision analysis equals the prior decision analysis (before information cost).

The value of information (before information cost) is zero.

# How to use the total probability theorem? With the delta formulation.

Objective function for predicted information value with utility actions

$$V_{PI_U} = \max_{o_i, a_k} \left( E \left[ \Delta U - \Delta c(a_k) \right] - c(o_i) \right)$$

The value of information is proportional by the system state utility difference (utility delta) and the action cost difference (delta)

Objective function for predicted information value with system state actions

$$V_{PI_S} = \max_{o_i, a_k} \left( \Delta E \left[ u(X_l) - \Delta c(a_k) \right] - c(o_i) \right)$$

The value of information is proportional by the system state probability delta and the action cost delta.

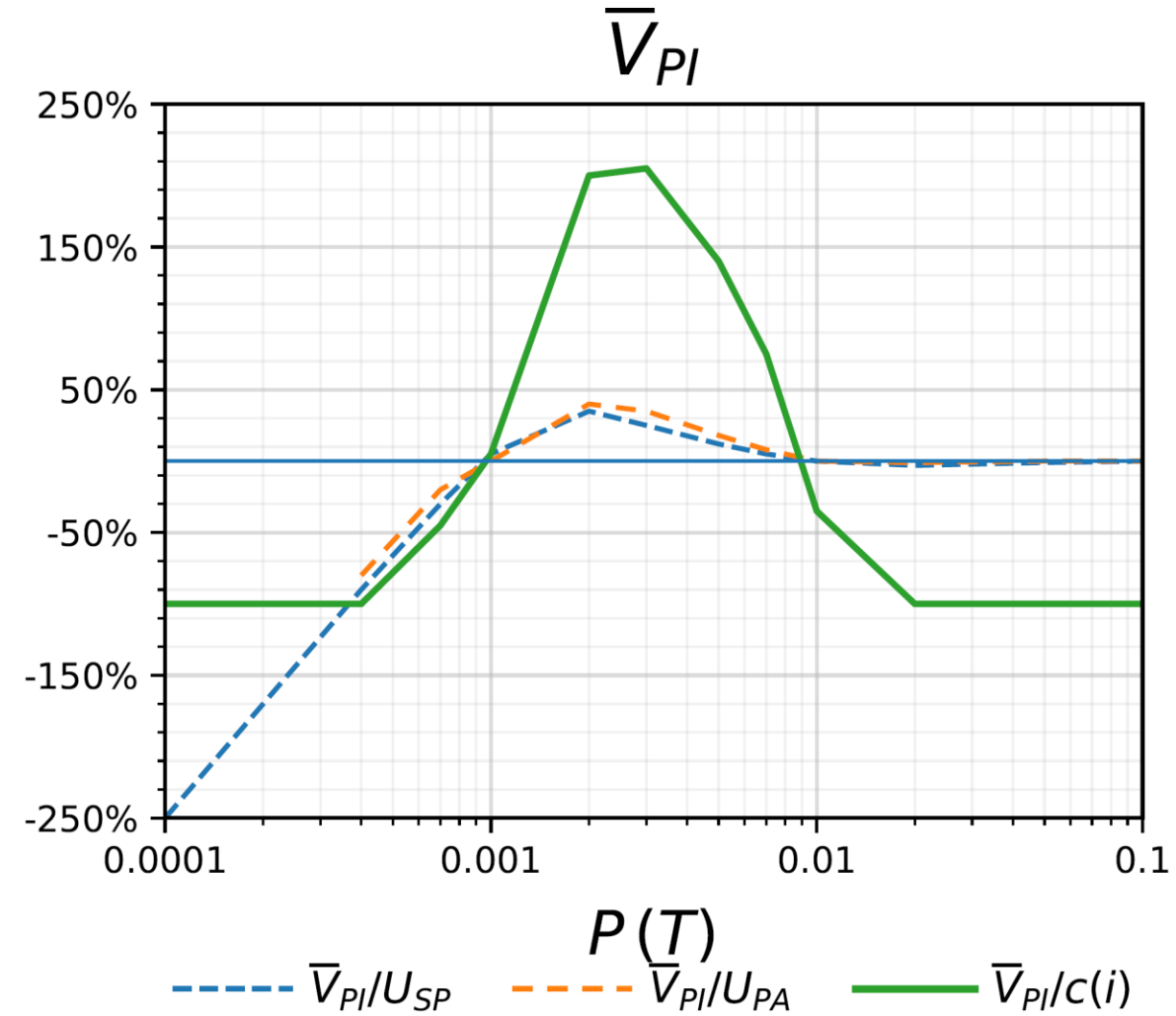
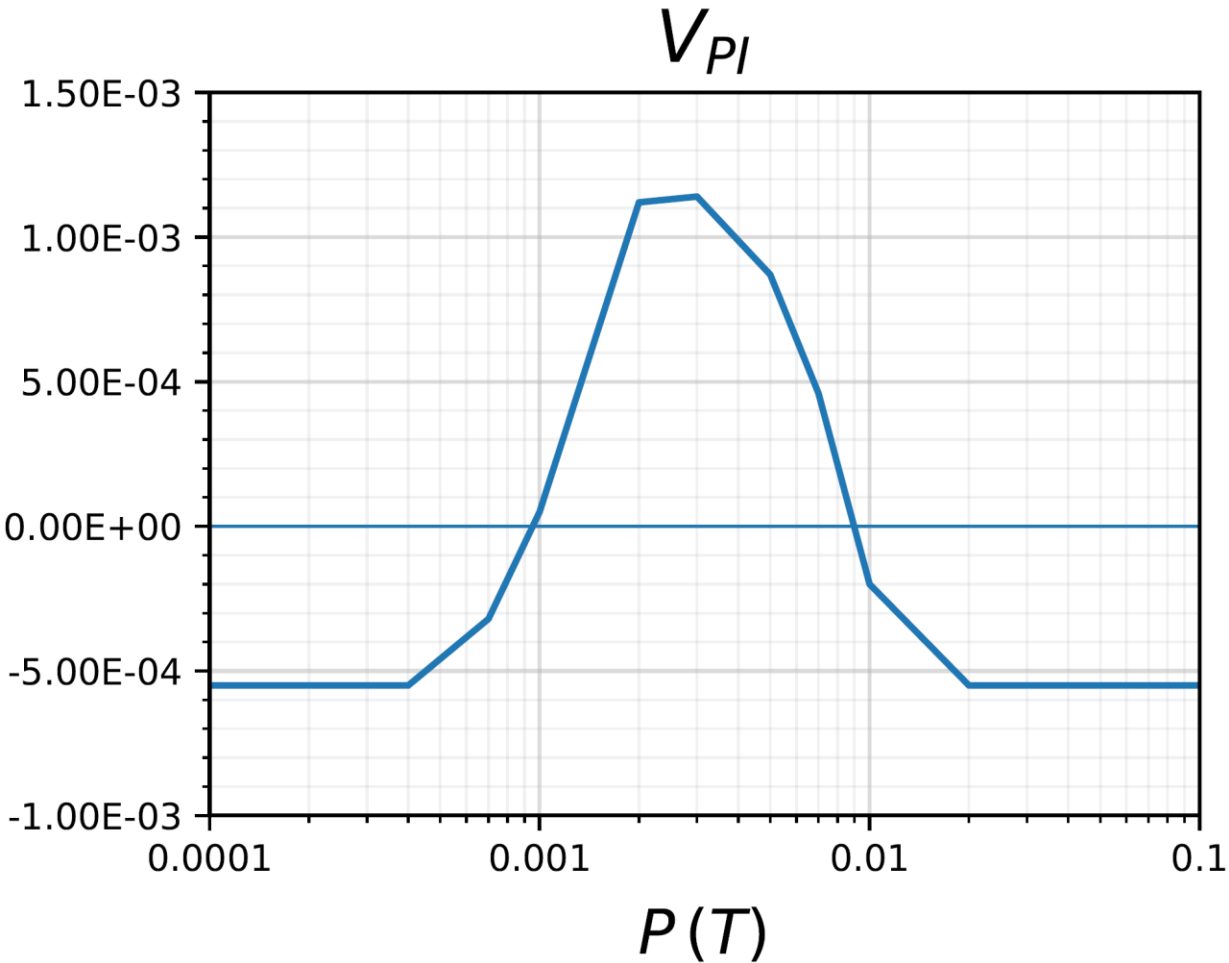
# Case study

We analyse the value of a risk mitigation strategy for terrorist attacks with Improvised Explosive Devices (IEDs) for an iconic bridge structure.

- Bridge value: €2.0 Billion, 100-year design life, interest rate of 4%
- Bridge failure: conditional probabilities of threat (probability of a plot), hazard (probability of actual detonation of IED) and collapse
- Consequences of bridge failure: between 5 to 25 (mode at 10) of the bridge value due to traffic diversions, user delays, business losses
- Mitigation strategy: surveillance (threat indication) and bridge closing (consequence reduction)

Thöns, S. and M.G. Stewart, 2020. On the cost-efficiency, significance and effectiveness of terrorism risk reduction strategies for buildings. *Structural Safety*. 85: p. 101957. <https://doi.org/10.1016/j.strusafe.2020.101957>

# Case study: Information values $V_{PI}$ and threat probability $P(T)$



Thöns, S., M. Chadha, Z. Hu and M. D. Todd (2023). On metrics for information value quantification. 14th International Workshop on Structural Health Monitoring (IWSHM 2023), Stanford, USA, September 12 to 14, 2023.

# Contents

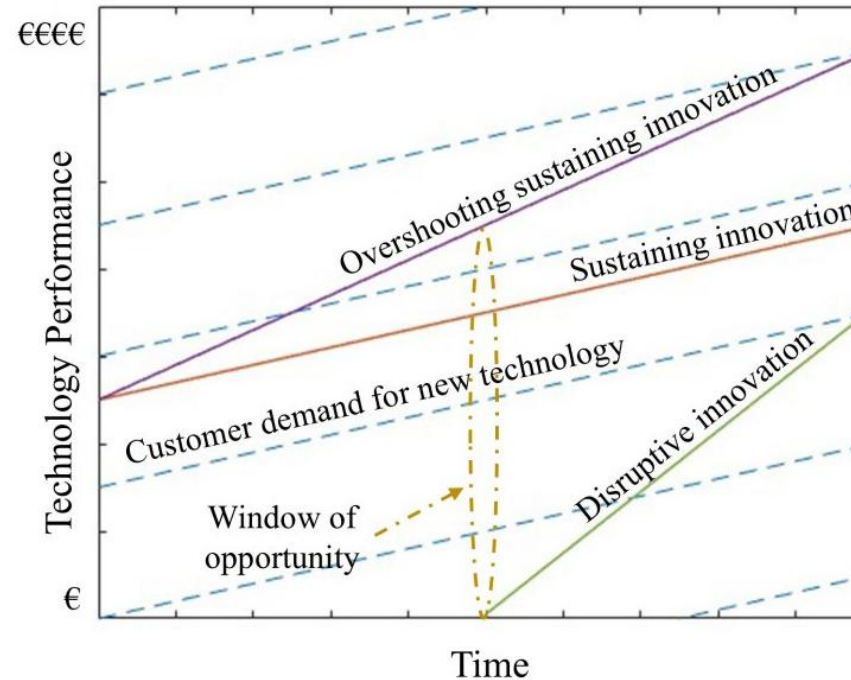
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# Decision support for innovation

## Technology readiness

TRL 1	Basic principles observed
TRL 2	Technology concept formulated
TRL 3	Experimental proof of concept
TRL 4	Technology validated in lab
TRL 5	Technology validated in relevant environment
TRL 6	Technology demonstrated in relevant environment
TRL 7	Prototype demonstration in operational environment
TRL 8	System complete and qualified
TRL 9	Actual system proven in operational environment

## Disruptive innovation theory (Bower and Christensen 1995)



## Innovation diffusion (Rogers 2003)



Costa, G. (2025). Value of information driven innovation in structural health monitoring technology. PhD thesis. Department of Architecture, Built Environment and Construction Engineering. Politecnico di Milano, Italy. <https://www.politesi.polimi.it/handle/10589/238898>

Bower, J. L. and C. M. Christensen (1995). Disruptive Technologies: Catching the Wave. Harvard Business Review 73(1): 43-53.

Rogers, E. M. (2003). Diffusion of innovations. New York, Free press. ISBN: 0743222091.

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**C**oncept-based value quantification

**E**xperiment-based value quantification

**O**peration-based value quantification

# Value of Information for Innovation

**C**oncept-based value quantification

Research and technology screening

**E**xperiment-based value quantification

Determination and optimization of technology performance parameters

**O**peration-based value quantification

Technology employment optimization

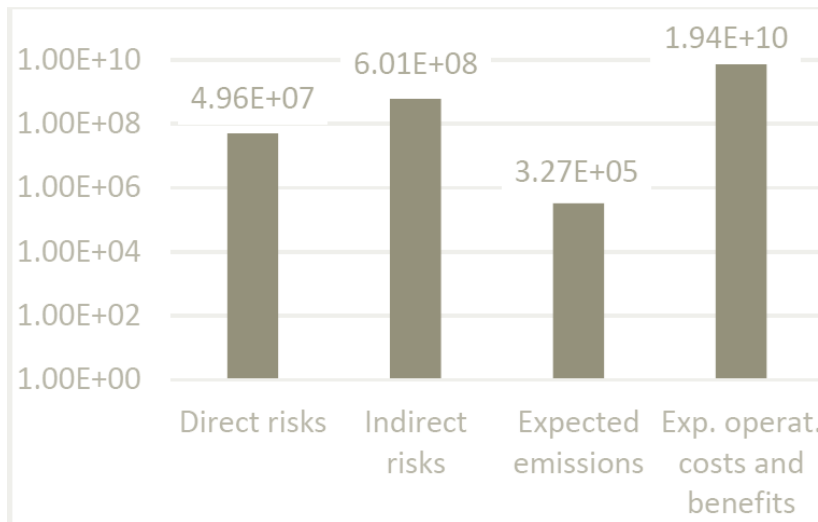
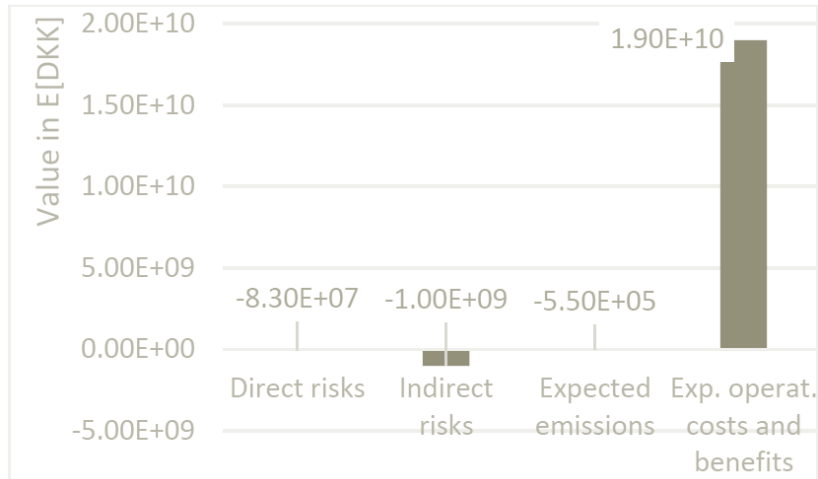
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# Example: Towards a service life extension of the Öresund Fixed Link



# Value quantification for service life extension with and without monitoring



Service life extension is driven by extended operational benefits.

- 1) Without additional information (observation) or measures (repair, strengthening): Risks including emission risks increase (top diagram)
- 2) Additional information have the potential (as they are predicted) for risk reduction value (bottom diagram)
- 3) Value indicate the monitoring system budget (development, employment) from different stakeholders (operators; industry and society)

Thöns, S., I. Björnsson and B. Hergart (In Press). Risk, life cycle cost and environmental impact analysis for service life extension. Procedia Structural Integrity.

# Summary

## Added information value

- Potentially by Detection theory and Bayes risk formulation
- Utilisation of information for an action change in infrastructure operation
- Future utilisation of provided information

There is per se no added information value but information value potentials by information utilisation.

- For infrastructure operation
- For innovation decision support
- For research prioritisation



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# Thank you for your attention

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